MEDIA RELEASE

LAGARDÈRE TRAVEL RETAIL ENTERS MUNICH AIRPORT THROUGH THE ACQUISITION OF AICHINGER GASTRO, STRENGTHENING ITS GERMAN NETWORK

Munich, Monday,9 November 2026. Lagardère Travel Retail has acquired Aichinger Gastro, marking its entry into Munich Airport, Germany's second-largest airport. The acquisition adds six foodservice outlets to its German operations, extending its presence across the country's leading airport hubs.

Founded in 2003 and led by Elena and Markus Aichinger, Aichinger Gastro operates six outlets in the airside area of Munich Airport. Its portfolio brings together a range of foodservice concepts tailored to airport travellers, from coffee-focused offers to distinctive food propositions.

The acquisition marks an important step in the development of Lagardère Travel Retail's business in Germany. Already operating more than 200 outlets across nine airports, the Company has built an extensive presence in the country's airport market. Its entry into Munich complements this network, following significant business developments at Frankfurt and Düsseldorf, and further broadens its reach across Germany's leading airports.

The acquisition is also in line with Lagardère Travel Retail Germany's development plans, which aim to build on its position in German airports and pursue further growth across both travel retail and foodservice. Following the acquisition, Lagardère Travel Retail will work closely with the Aichinger family and the local management team to ensure continuity for employees, airport partners and travellers.

Lucio Rossetto, COO Europe & North America at Lagardère Travel Retail, said: "Our development across Europe is driven by a clear ambition: to build on our positions in key markets while continuing to expand our reach through relevant growth opportunities. The acquisition of Aichinger Gastro is fully in line with this approach. It establishes our presence at Munich Airport and adds one of Germany's leading aviation hubs to our European network. It is another step in the development of our footprint and expertise across the continent."

Jochen Halfmann, CEO of Lagardère Travel Retail Germany, said: "Entering Munich Airport is an important milestone for our business in Germany. Founded by Elena and Markus Aichinger, the company has built a strong track record at the airport and a solid understanding of its operating environment. We are

pleased to welcome the Aichinger Gastro teams to Lagardère Travel Retail and look forward to working together."

Markus Aichinger, CEO of Aichinger Gastro GmbH, comments: "After more than two decades of building and successfully developing the business, I am pleased to entrust what we have created to a carefully selected strategic partner. In choosing our successor, it was essential to find a company with strong airport experience, a proven commitment to our long-standing business partners and, above all, a fair and supportive approach to our employees.Lagardère Travel Retail shares our values and recognises the work that has gone into building Aichinger Gastro. We are confident that our foodservice concepts will continue to grow and evolve in the right spirit. We look forward to supporting the transition in an advisory capacity and helping to ensure continuity for our partners and employees."

ABOUT LAGARDERE TRAVEL RETAIL

Lagardère Travel Retail, a subsidiary of Louis Hachette Group (through Lagardère group), an international group listed on Euronext Growth, is a leading global Travel Retailer, with the longest standing expertise of serving the needs of travellers and partners across Travel Essentials, Duty Free & Fashion and Dining. Lagardère Travel Retail operates over 5,000 stores in airports, railway stations and other concessions in over 50 countries, and generated €8.0 bn in sales (100%) in 2025.

We harness our pioneering culture to make travel more enjoyable with bespoke offers and experiences. We invest our world-class global expertise and local knowledge to design value-creating partnerships and experiences for our stakeholders: landlords, brands, travellers, employees and communities.

We actively champion the more sustainable future of Travel Retail through our comprehensive CSR strategy, covering all aspects of where we, as a business, have an impact and can make a difference.

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